Mission

The Manchester Essex Regional School District (MERSD) provides a high quality, comprehensive, student-centered educational experience that supports students' academic, social, and emotional development and prepares them for a post-secondary educational or service experience, a career, and life as an engaged member of society.

Vision

MERSD, with the partnership and support of member communities, will provide educational opportunities and resources so that all students can realize their individual, unique, and highest potential, achieve academic excellence, value integrity and honesty, and become intellectually curious and critical thinkers.

Core Values

Student Centered

We believe schools must establish a safe environment that supports the development of all students. Schools must engage all aspects of a child's development, including knowledge, a sense of self, emotional well-being, physical health, and skills and strategies to negotiate an ever-changing and unpredictable world.

Student Achievement

We believe MERSD should foster a learning environment that encourages academic achievement, social and emotional freedom and engagement, collaboration and creative problem-solving; the skills to confront new ideas with both rigor and sensitivity, and the awareness to and ability to extend the skills beyond the academic core to include experiential learning, the arts, cultural awareness, and physical and social emotional health.

Equity

We believe our schools must strive to create a just and equitable environment that respects individual differences and the diversity of, our communities, country, and world.

Family & Community Partnerships

Schools are a reflection of their communities. We believe that providing a quality education that prepares our students for an unpredictable world is a shared responsibility, fostered by partnerships among the schools, families, educational non-profits, businesses and the community-at-large.

Resources

We believe the District and our community partners should collaborate to provide the necessary funding to equip our students with the essential critical thinking, analytic, communication, and problem-solving skills they need to be productive, contributing members of our local and global communities and deliver on the promise of our students' potential.

Vision of the Graduate

Empathetic Global Citizen Responsible Collaborator Critical Thinker Effective Communicator Personally Accountable Social/Emotional Awareness Innovative and Creative

Theory of Action If we *Keep students at the center of decision making and practice* Cultivate a collaborative and inclusive culture Articulate the relationship between social emotional well-being and student achievement *Engage in two-way communication with our community* Then... Students will realize their individual, unique, and highest potential, achieve academic excellence, value integrity and honesty, and become intellectually curious and critical thinkers. Strategic Initiatives Priorities 1. Establish and foster authentic 2. Integrate social emotional 3. Celebrate and nurture an **Pre-K-12** learning inclusive and diverse school learning into all aspects of the environment. school day to provide. culture the recognizes the contributions and uniqueness. 4. Maintain a sustainable multi-year operational budget and capital improvement plan. Strategic Objectives Establish and foster authentic Pre-Celebrate and nurture an **Integrate social emotional learning** K-12 learning environment. into all aspects of the school day to inclusive and diverse school culture the recognizes the provide. contributions and uniqueness. Identify and hire Diversity, Train and implement project-Create a K-12 SEL Leadership 1. 1. 1. based learning and authentic model charged with training staff Equity & Inclusion (DEI) assessment across all grade levels on ways to integrate a variety of consultant/coach. [Student strategies to help increase to meet the unique needs of all Centered, Student students. [Student Centered] student availability for Achievement, Equity, Family 2. Prioritize and support learning.[Student Achievement, and Community Partnership, programming to promote Student Centered, Equity] *Resources*] creativity, innovation, and the 2. Create a Vertical SEL Team to 2. Establish a working group. arts.[Student Centered, Family support the implementation of [Student Centered, Student Community Partnership] SEL instruction. [Student Achievement, Equity, Family 3. Train and reinforce the concept of Achievement, Student Centered] and Community Partnership, Design an integration plan and flexible learning across the grade 3. *Resources*] levels to provide individualized rubric to use to measure 3. Conduct a DEI District learning opportunities for effectiveness of SEL integration assessment. [Student Centered, students. [Student Centered, at the individual student and Student Achievement, Equity, Student Achievement, Equity] classroom level. [Student Family and Community 4. Implement consistent district data Achievement, Student Centered, *Partnership*, *Resources*] collection and analysis practices Equity] 4. Build on and expand inclusion across all grade levels to support Involve families and the and anti-bias training for staff 4.

5.	student learning and growth. [Student Achievement] Develop community partners to provide opportunities for students to connect learning to real-life application. [Family and Community Partnership] Develop a common articulated K- 12 curriculum, assessments, tools, and common practices. [Student Achievement]	5.	community in the SEL work that our staff and students are engaged in. <i>[Family and Community Partnerships]</i> Investigate a variety of SEL tools, materials, and strategies for staff to integrate into their daily practice. [Student Centered, Resources]	5.	and students. Pilot MyCAP at the middle and high school levels to establish ways for students to identify their own needs and uniqueness as learners. [Student Achievement, Student Centered, Equity, Family and Community Partnerships]
Ensure funding for a stable, multi-year budget and capital improvement plan through collaboration with town and community partners.					

- 1. Review personnel efficiencies to improve or adjust delivery of program. [Student Centered, Student Achievement, Equity, Resources]
- 2. Improve HR practices to reflect current and emerging needs and skills. [Equity, Resources]
- 3. Articulate large and small scale operational and facilities capital needs and obligations. [Student Centered, Student Achievement, Equity, Family and Community Partnerships, Resources]
- 4. Continue to evolve the central administrative organization structure to efficiently and effectively support district wide improvement goals. [Student Centered, Student Achievement, Resources]



Every student is at the center of decision-making.